



StFX
UNIVERSITY

BRIAN MULRONEY
INSTITUTE OF GOVERNMENT



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YEAR IN REVIEW | **2021**

FROM THE DIRECTOR

When I reported last year on the activities of the Brian Mulroney Institute of Government, I was cautiously optimistic that within a matter of months we would be able, more or less, to return to normal operations. Yet, despite over 75 per cent of Canadians being vaccinated, COVID-19 variants continue to wreak havoc around the world. Fortunately, this has not prevented the Mulroney Institute from growing its profile at home and abroad. Indeed, in many ways, the pandemic has compelled us to think more creatively and strategically about how to position ourselves on the public policy landscape.

Let me draw your attention to several developments over the past year. First, we have added a virtual tour of Mulroney Hall to our website (www.mulroneyinstitute.ca), which I strongly encourage you to explore. This feature allows students, parents, and other visitors to imagine themselves walking through our award-winning building and to visualize what it would be like to study in this state-of-the-art teaching and research complex. The replica of the Prime Minister's Office, the expansive Joyce Family Atrium with its vaulted ceilings, and the many displays and artifacts showcasing Prime Minister Mulroney's years in office can now be accessed virtually. Over the next few months, we will be adding new features to the website, including a digital policy archive that will serve as a repository of important documents on many of the most pressing policy files in Canada, including government responses across all levels to COVID-19, the treatment of Indigenous Peoples, and Canada-US relations. This year we will be expanding the number of students working on the archive so more policy issues can be added.

We will also be expanding our Fellows Program from 10 to 15 scholars, each actively engaged in policy-related research spanning multiple academic disciplines. Fellows are required to give public lectures that are livestreamed and to contribute to the Mulroney Papers in Public Policy and Governance Series. They also serve as ambassadors for the Mulroney Institute. Plans are also underway to launch a Visiting Fellows program to bring former policymakers, journalists, policy experts, and academics to campus to share their knowledge with students and faculty. While on campus, Visiting

Fellows will present lectures, hold classes, seminars and workshops, and meet with interested parties. Our Fellows and Research Chairs have also been active on the media front, granting dozens of interviews to major media outlets in Canada and the US. In addition, we are developing podcast capabilities that will allow us to interview high-level policymakers around the world.

As we continue to create a critical mass of scholars and research chairs in the Mulroney Institute, our research profile will continue to grow. To date, we have published three titles in the monograph series we share with McGill-Queen's University Press, and six more books will be published over the next 6-to-12 months. The Institute has also continued to contribute to the annual Confederation of Tomorrow Survey of Canadians in partnership with Environics Research and several other public policy research organizations in Canada. In early spring 2022, we will be releasing a report, *Top of Mind*, with the Ottawa-based Institute on Governance. This study draws on elite interviews with senior public servants and extensive surveys to ascertain the many challenges facing all levels of government. Several events will be held to showcase our findings and recommendations once the report becomes available.

Despite the COVID-19-necessitated restrictions on in-person events, the Mulroney Institute hosted several speakers on campus over the past year, including a high-profile panel on the challenges facing Atlantic Canada and the many opportunities the pandemic has afforded the region's private and public sector. Former federal Cabinet Ministers The Hon. Peter MacKay and The Hon. Scott Brison, Senator Mary Coyle, and Nova Scotia MLA Claudia Chender shared their insights with members of the Atlantic Provinces Political Science Association in October. The Institute also hosted Mary Clancy, former Liberal Opposition Critic on the Status of Women, to present her views on the ongoing challenges to abortion policies in Canada and the US. More in-person events are planned for the new year.

Enrolment in the Institute's flagship Public Policy and Governance (PGOV) Program remains strong, and applications have increased this year by over 15 per cent.



Supported by generous scholarships and bursaries, summer internship opportunities, experiential learning initiatives, and funding to help offset the cost of participating in international student exchanges, PGOV is well positioned to attract high-quality students. In 2022, we will continue our efforts to hire a tenure-track faculty member with expertise in public policy and public administration. This position will go a long way in strengthening the profile of PGOV, as will ongoing efforts to promote and market this interdisciplinary program across the country.

Among the Institute's other initiatives to attract top students is forming strategic partnerships with several US presidential foundations and research institutes. With these partnerships in place, PGOV students would be able to participate in many of the programs overseen by presidential foundations. Moreover, these partnerships will enable us to extend the Institute's reach beyond Canada and to raise our profile to new heights. They would also serve as an important recruitment tool.

Our efforts to bring exceptional students to PGOV is already paying off. One of our senior students, Chloe Walker, was a finalist for a Rhodes Scholarship this past year, and several others in the program are distinguishing themselves in important ways.



The External Advisory Board, chaired by Mark Mulroney, is actively involved in fundraising efforts for the Mulroney Institute. With the Board's support, the Institute is making significant strides towards fulfilling our mandate to engage Canadians in important and timely discussions about key policy issues. I am very pleased with what the Institute has achieved to date in the areas of teaching, research, and public outreach, and I remain confident that, with your continued support, we will continue to grow our footprint.

Donald E. Abelson, PhD
Director, Brian Mulroney Institute of Government
Steven K. Hudson Chair in Canada-US Relations

The photographs appearing in the Year in Review were taken in compliance with provincial public health guidelines.



FACULTY PROFILES



ADAM LAJEUNESSE, PhD

Adam Lajeunesse, PhD, is the Irving Shipbuilding Chair in Canadian Arctic Marine Security Policy and an Associate Professor at the Brian Mulroney Institute of Government. He is the author of the award-winning political history of the Northwest Passage *Lock, Stock, and Icebergs* (2016 Dafoe Prize); co-author of the 2017 monograph *China's Arctic Ambitions and What They Mean for Canada*; and co-editor of *Canadian Arctic Operations, 1941–2015: Lessons Learned, Lost, and Relearned* (2017).

One of Canada's leading experts in the field of Arctic policy and security, Dr. Lajeunesse is a frequent contributor to government policy consultations. He has presented evidence to Canadian Senate and House of Commons committees, lectured to the Departments of National Defence and Global Affairs, and has taught in the Joint Command and Staff Programme at the Canadian Forces College. He is a regular participant in the federal government's interdepartmental Arctic Security Working Group and a frequent speaker at the NATO Defence College in Rome. In recent years, he has worked with the Army to revise Canada's Arctic Operating doctrine and participated in policy reviews conducted by the Departments of National Defence and Global Affairs. Dr. Lajeunesse has also spoken at the Arctic Security Forces Roundtable, a four-star meeting of NATO defence leaders.

Throughout 2021, Dr. Lajeunesse was actively engaged in public policy conversations with government, think tanks, and defence partners. Working through Zoom from the media studio in Mulroney Hall, he briefed or presented work to the Department of National

Defence, the Canadian and United States armies, the US Marine Corps, NATO Allied Command, US Northern Command, and other important actors in the field of Arctic and maritime security.

During the past year, Dr. Lajeunesse published important work on Arctic and maritime security and the evolving geopolitical situation in the Far North.

His current research projects focus on Chinese information operations in the circumpolar north, hybrid warfare in the maritime Arctic, and the history of icebreaker operations in the Northwest Passage.



PETER KIKKERT, PhD

Peter Kikkert, PhD, Irving Shipbuilding Chair in Arctic Policy and Assistant Professor in Public Policy and Governance, has written extensively on safety, security, and sovereignty issues in the polar regions. His current research program explores how to strengthen disaster resilience in Canada, particularly in rural, remote, and northern communities.

Working closely with community organizations, Dr. Kikkert has continued to expand his research program examining how to strengthen search and rescue, disaster and emergency management capabilities, and disaster resilience in Canada's rural, remote, and northern communities. Through his research and teaching, Dr. Kikkert has had the privilege to live and teach in the North, sail the Northwest Passage, participate in training patrols with the Canadian Rangers, and travel on the land, ice, and waters of Nunavut, the Northwest Territories, the Yukon, and Alaska with community responders and Elders. He works closely with the Canadian Coast Guard, the Canadian Armed Forces, and community-based response organizations.

Dr. Kikkert's work is attracting attention from policymakers, the media, and academia. In April, for example, he won a \$160,000 grant to explore how lessons learned from disaster events inspire policy and program improvements. Over the last year, the Arctic Security Working Group, Canadian NORAD Region Headquarters, and the Canadian Coast Guard

have invited Dr. Kikkert to deliver briefings on his work. During the devastating BC floods in November, media organizations sought Dr. Kikkert's expertise on the gaps in Canada's disaster workforce, including the *Ottawa Citizen*, *Edmonton Journal*, and *CTV News Atlantic*. His work on community resilience has appeared in *Policy Options* and the *Nunavut News*.

This past year marked another milestone for Dr. Kikkert: In recognition of his work in the field, his peers appointed him the general editor of *The Northern Mariner/Le marin du nord*, a fully refereed, open-access, quarterly journal published by the Canadian Nautical Research Society and the North American Society for Oceanic History. He published his first issue as editor in June.

BAILEY GERRITS, PhD

Bailey Gerrits, PhD, Mila Mulroney Research Chair in Women, Policy, and Governance Leadership and Assistant Professor in Public Policy and Governance, is an expert in gender-based violence discourse and policies. Her work has appeared in the *International Journal of Communication*; *Feminist Media Studies*; and *Atlantis: Critical Studies in Gender, Culture & Social Justice*.



Dr. Gerrits joined the Mulroney Institute as the inaugural Mila Mulroney Chair in Women, Policy, and Governance Leadership in July 2021. Dr. Gerrits' work examines the stories told about gender-based violence and considers how they contribute to ending or facilitating that violence. Her current research includes assessing the applicability of carceral feminism to Canadian federal anti-violence politics, examining domestic violence news patterns in Canada, documenting how Canadian police frame gender-based violence on social media, and comparing gendered social media attacks against women in leadership positions during COVID-19 in Canada and the US.

Two of Dr. Gerrits' ongoing research collaborations had pieces published in the *Canadian Journal of Communication* and in *Politics, Groups, Identities*. Her work with Anna Calasanti examined how Twitter users interacted with racialized women leaders, Canada's Chief Public Health Officer Dr. Theresa Tam and New Mexico's governor, Michelle Lujan Grisham.

Dr. Gerrits' research with Drs. Lori Chambers and Nadia Verrelli explored the news coverage of a Supreme Court of Canada case of a woman who tried to kill her abusive husband.

Dr. Gerrits also developed two courses for the PGOV Program for fall 2021. Gender and Public Policy, a new course for PGOV, focused on building student knowledge and skills around gender equality and social justice. Dr. Gerrits' Comparative Public Policy course is designed to provide students with the tools to understand why different jurisdictions approach public policy differently and why there are different outcomes. She also gave a talk in November to StFX's Hive for Feminist Research Presentations.

STUDENT INITIATIVES



Katherine Starr

With its aim to prepare the world's future leaders and policymakers, the Mulroney Institute pursues opportunities to engage students inside and outside the classroom. In 2021, the Institute supported several student-originated initiatives through faculty, staff, and funding assistance. The Her House Society for Inclusive Politics is a wholly student-initiated project to create a new student group on campus focused on increasing diversity in political representation and engagement. One of the group's founders, second-year PGOV student Katherine Starr, outlined the importance of such an initiative: "As students, we often look up to people who hold positions we wish to be in one day. But when diversity is limited, it can be hard to envision yourself succeeding." Her House is meant to be a place to connect and share experiences, and to hone the leadership skills that can change political representation for the better.

Katherine and her PGOV colleague Taylor Gorman had been thinking about starting a student group dedicated to inclusivity in politics for much of 2020. When they learned that PGOV's 2021 Selected Topics course would be Gender and Public Policy, Taylor and Katherine took it as a sign that it was



Taylor Gorman

the right time to move forward with their idea. They approached Drs. Bailey Gerrits (Mila Mulroney Chair in Women, Policy, and Governance Leadership), Rebecca Wallace (Political Science), and Anna Zuschlag (Program/Research Manager) for guidance on putting together a funding proposal, which was then enthusiastically approved by the Institute's Director, Dr. Donald Abelson.

The Her House Society's December information session generated student interest across campus. Katherine and Taylor are excited to have the group recognized as an official campus society and to begin organizing meetings and events to draw in even more of their fellow students interested in creating spaces for every voice to be heard. Taylor and Katherine recognize their own privilege in being able to organize Her House. In Taylor's words, "We started this society to promote more women and underrepresented groups getting involved in politics. It has already given Katherine and me the opportunity to meet so many amazing students and professors. We want to offer that experience to everyone interested in achieving more diversity in politics."

ACADEMIC INQUIRY WITH REAL-WORLD IMPACT



The second year of the pandemic did not deter the faculty of the Brian Mulroney Institute of Government from continuing to publish their findings in top-tier journals and creating strategic partnerships for ongoing academic inquiry.

The Institute's partnership with McGill-Queen's University Press on the Brian Mulroney Institute of Government Studies in Leadership, Public Policy, and Governance series had a particularly fruitful year in 2021. The series focuses on critical issues facing Canada, at home and abroad, and the efforts that policymakers have made to address complex policy concerns. The series compels readers to think critically about the policy choices made by elected officials and how they can better

navigate an increasingly crowded marketplace of ideas.

The newest volume in the series, G. Bruce Doern, Christopher Stoney, and Robert Hilton's *Keeping Canada Running: Infrastructure and the Future of Governance in a Pandemic World* was released in September 2021. The study provides the first overview of Canadian infrastructure policy, examining the consequences of the COVID-19 pandemic and rapid technological change on the nation's move to recovering and rebuilding.

The Studies in Leadership, Public Policy, and Governance series continues to bring new scholars into the fold, and five titles are forthcoming in spring 2022.

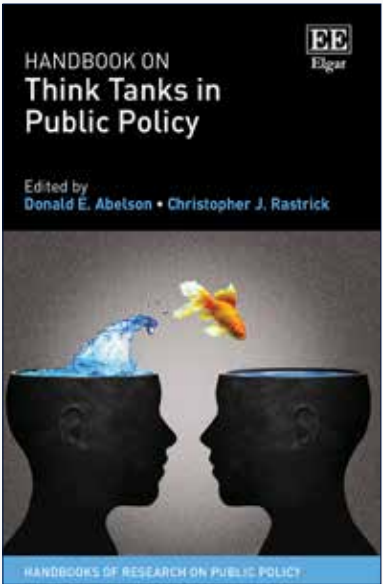
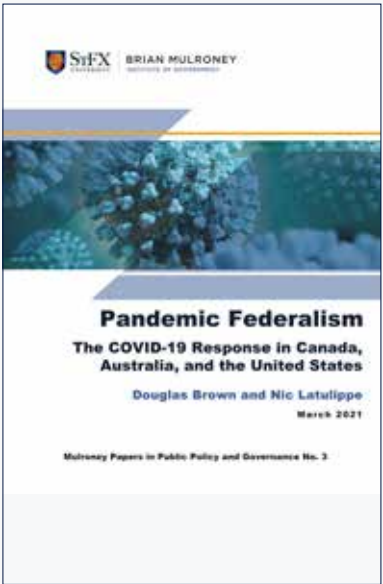
Dr. Adam Lajeunesse, the Irving Shipbuilding Chair in Canadian Arctic Marine Security, is the editor of an e-book series, *Arctic Operational Histories*, published by the Mulroney Institute. Generated from firsthand accounts and official government narratives, each volume offers a unique window into the evolution of Canada's northern deployments and capabilities. The e-books further explore the challenges faced by the Canadian Armed Forces during its multi-generational effort to develop and maintain operational capabilities in the Arctic.

The Mulroney Papers in Public Policy and Governance released four issues over 2021. The occasional paper series examines how decisions made at municipal, provincial, national, and international levels either advance or compromise the public interest. As part of their tenure as Institute Fellows, Drs. James Bickerton, Douglas Brown, Bhavik Parkih, and Patricia Cormack published papers on their research, covering topics from Canadian federalism, the COVID-19 pandemic, tax policy and culture, and government-controlled cannabis sales in Nova Scotia.

Director Dr. Donald Abelson's co-edited volume *Handbook on Think Tanks in Public Policy* was released in March 2021 through Edward Elgar Publishing. The book is an examination of think tanks around the world. With contributions from more than 20 prominent scholars, the Handbook explores the diverse world of think tanks and their role, function, and perceived impact on public policy and public opinion.

For the third year, the Mulroney Institute partnered with the Institute for Research on Public Policy, the Canada-West Foundation, and the Centre D'Analyse Politique – Constitution et Fédéralisme in the publication of the Confederation of Tomorrow 2021 Survey of Canadians, which was conducted by the Environics Institute for Survey Research.

This survey, which provides meaningful representation from the nation's geography and population (including First Nations, Métis, and Inuit peoples in Canada), assesses the evolution of Canadian attitudes towards, and satisfaction with, the nation's overall direction. In 2021, four reports were



produced, including a two-part study on the COVID-19 pandemic: *Indigenous Relations and Reconciliation; Addressing Climate Change in the Canadian Federation; Attachment and Advantages: How Canadians View Their Country, Their Province, and Their Neighbour; Respect, Influence, and Fairness in the Canadian Federation; The Role of Governments and the Division of Powers: Federalism in the Context of a Pandemic*; and *All in This Together?: Canadians' Views on Masks, Vaccines, and Lockdowns During the COVID-19 Pandemic*.

The *Canadian Naval Review*, published by the Mulroney Institute and edited by Dr. Adam Lajeunesse, is a hybrid academic/professional journal examining a wide range of maritime security issues. The journal examines strategic concepts and policies, oceans policy, and marine affairs, and brings together members of the Canadian defence and academic communities to promote strategic thinking and good security policy.



SELECTED 2021 PUBLICATIONS OF MULRONEY
INSTITUTE FACULTY AND FELLOWS

Donald E. Abelson. *Do Think Tanks Matter? Assessing the Impact of Public Policy Institutes.* 3rd ed. in Arabic (Center for Research and Intercommunication Knowledge, Riyadh).

Donald E. Abelson and Christopher J. Rastrick, eds. *Handbook on Think Tanks in Public Policy* (Edward Elgar, 2021).

Katie Aubrecht et al. "Empowering Younger Residents Living in Long-Term Care Homes as Co-Researchers." *Disability & Society* 36, no. 10 (2021): 1712–18.

Anna Calasanti and Bailey Gerrits. "'You're Not My Nanny!' Responses to Racialized Women Leaders During COVID-19." *Politics, Groups, and Identities* (June 2021).

Peter Clancy. Review of *Philip Lee, Restigouche: The Long Run of the Wild River.* *Journal of New Brunswick Studies* 13, no. 2 (December 2021): 149–50.

Bailey Gerrits, Nadia Verrelli and Lori Chambers. "Understanding Women Who Try to Kill Their Abusers: Print Media Coverage of *R. v Ryan*." *Canadian Journal of Communication* 46, no. 3 (2021): 523–42.

Yvon Grenier. "Opportunities to Promote Human Rights and Democratic Values Abroad: The Case of Canadian Foreign Policy Toward Venezuela." *International Journal* 76, no. 3 (2021): 446–64.

Louis Groarke, Paul Groarke and Paolo Biondi. *Readings in Ethics: Moral Wisdom Past and Present* (Broadview Press, 2021).

Peter Kikkert. "In Search of Polar Sovereignty, 1900–1959." In *Breaking Through: Understanding Sovereignty and Security in the Circumpolar Arctic*, ed. Wilfrid Greaves and P. Whitney Lackenbauer (University of Toronto Press, 2021), 25–44.

Peter Kikkert. "'The United States Cannot Afford to Lag Behind Russia': The Push for an American Nuclear Icebreaker, 1957–1961." *The Northern Mariner* 31, no. 1 (2021): 30–60.

Adam Lajeunesse. "A Gentleman's Agreement: Sovereignty, Defence and Canadian-American Diplomacy in the Arctic." In *Breaking Through: Understanding Sovereignty and Security in the Circumpolar Arctic*, ed. Wilfrid Greaves and P. Whitney Lackenbauer (University of Toronto Press, 2021), 45–61.

Adam Lajeunesse. "Canada's Arctic Offshore and Patrol Ships (AOPS): Their History and Purpose." *Marine Policy* (December 2021).

Jamie Levin, Joseph MacKay, Abouzar Nasirzadeh and Anthony Sealey. "A Test of the Democratic Peacekeeping Hypothesis: Coups, Democracy, and Foreign Military Deployments." *Journal of Peace Research* 58, no. 3 (2021): 355–67.

David Kemme, Bhavik Parikh and Tanja Steigner. "Inequality, Autocracy and Sovereign Funds as Determinants of Foreign Portfolio Flows." *Journal of Financial Research* 44, no. 2 (2021): 249–78.

David Young and A. S. Foran. "Understanding Risk in Outdoor Education: A Teacher's Perspective." In *Adventure Risk Research Symposium. Proceedings, 2019–2021*, ed. Clare Dallat and Jeff Jackson (Algonquin Thompson, 2021), 1–11.

THE BRIAN MULRONEY INSTITUTE OF GOVERNMENT FELLOWS PROGRAM

The Mulroney Institute’s Fellows Program, established in 2019, is a network of scholars at StFX whose research has implications for the conduct and implementation of public policy and/or issues relating to governance. During their three-year appointment, each Fellow presents a public lecture and contributes to the Institute’s occasional paper series, the Mulroney Papers in Public Policy and Governance. The Fellows and Distinguished Fellows are recognized for their expertise across a range of disciplines (including political science, philosophy, sociology, health equity

DISTINGUISHED FELLOWS



DOUGLAS M. BROWN, PhD

Dr. Douglas M. Brown has recently retired from StFX’s Department of Political Science. His research areas include intergovernmental relations in Canada, fiscal federalism in Canada, and Canadian regional politics with a focus on the Atlantic



PETER CLANCY, PhD

Dr. Peter Clancy is Senior Research Professor in the Department of Political Science at StFX. His work centres on the interplay of economic and political interests in settings such as business politics and natural resource industries.

and social justice, conflict resolution, finance, and education) and play a major role in enhancing the Institute’s research capacity.

The Fellows Program will be expanding in 2022 with five new Fellows: Dr. Sutapa Chattopadhyay (Women & Gender Studies/Development Studies), Dr. Youngwon Cho (Political Science), Dr. Lavinia Stan (Political Science), Dr. William Sweet (Philosophy), and Dr. Greg Tkacz (Economics).

FELLOWS



JAMES BICKERTON, PhD

Dr. James Bickerton is Professor of Political Science at StFX. His research interests are in the areas of federalism, regionalism, and electoral politics in Canada.



PATRICIA CORMACK, PhD

Dr. Patricia Cormack is Full Professor in the Department of Sociology at StFX. She researches the place of the Canadian state in everyday life and the state’s role in cultivating nationalism.



YVON GRENIER, PhD

Dr. Yvon Grenier is Professor of Political Science at StFX. His current work examines Canadian foreign policy toward Cuba, Mexico, and Venezuela, with a focus on human rights and the promotion of democratic values.



JAMIE LEVIN, PhD

Dr. Jamie Levin is Assistant Professor in the Department of Political Science at StFX. His work focuses on the role of weapons in the resolution of civil wars.

FELLOWS



KATIE AUBRECHT, PhD

Dr. Katie Aubrecht is Canada Research Chair in Health Equity and Social Justice and Assistant Professor in the Department of Sociology at StFX. She leads an interdisciplinary research program that maps health services, social policies, and community resources related to marginality, mental health, and resilience, with a focus on rural communities in Atlantic Canada.



LOUIS GROARKE, PhD

Dr. Louis Groarke is Full Professor in the Philosophy Department at StFX. His research focuses on political theory, moral philosophy, aesthetics, logic, Aristotle, and the history of philosophy.



BHAVIK PARIKH, PhD

Dr. Bhavik Parikh is Associate Professor of Finance at the Schwartz School of Business at StFX. His research focuses on international finance, tax evasion, and Islamic finance.



DAVID YOUNG, PhD

Dr. David Young is Full Professor in the Faculty of Education at StFX. Broadly, his research focuses on educational administration and policy; his current work deals with issues pertaining to law and education.



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MEDIA ENGAGEMENT

An important component of the Mulroney Institute’s commitment to engaging communities in debate and dialogue about the impact of public policy and governance is providing accessible knowledge and expertise on these subjects. As such, many of the Institute’s faculty and Fellows are regular contributors to local, national, and international media platforms, including print, radio, television, and podcasts. In 2021, the Institute’s faculty and Fellows made over 100 media appearances, reaching an estimated audience of in excess of 40 million people.

The Institute’s Director, Dr. Donald E. Abelson, is a sought-after media contributor. He has appeared on CTV News Channel and in *US News & World Report* and *The Toronto Star*, among many others. In 2021, Dr. Abelson made over 40 media appearances discussing Canada-US relations and the first year of the Biden administration.

Dr. Peter Kikkert, the Irving Shipbuilding Chair in Arctic Policy, has contributed opinion pieces for outlets such as Radio-Canada and the *Nunavut News* on Northern issues. Dr. Kikkert has been especially sought after over the past year for his expertise on emergency response

in the face of climate disasters in British Columbia and here in Nova Scotia, appearing on *CTV News Atlantic* and in the *Ottawa Citizen* and *Edmonton Journal*. Dr. Adam Lajeunesse, the Irving Shipbuilding Chair in Canadian Arctic Marine Security, has appeared frequently on television and radio weighing in on American Arctic policy, Arctic sovereignty, and Canada’s naval capabilities in the Arctic for outlets such as *The Hill Times*, *Toronto Star*, and Voice of America.

The Institute’s Fellows are also in demand. Drs. Yvon Grenier and James Bickerton are regular guests on English and French Canadian media platforms as experts on Canadian politics. Both were in high demand this past year during the 2021 federal election cycle. Dr. Grenier is also a regular commentator for Radio-Canada and the CBC, where he frequently shares his expertise on Latin American governments. Dr. Katie Aubrecht speaks regularly on the intersection of public policy and mental health. She spoke numerous times to the media in 2021, sharing her studies on the impact of COVID-19 on regional communities and long-term care systems.



THE STUDENT EXPERIENCE

Student engagement is the cornerstone of the Mulroney Institute’s teaching philosophy.

As such, our chairs seek out and offer opportunities for students to gain skills and experiences that will prepare them for real-world challenges. While other universities might rely on graduate students to conduct research, the unique emphasis that StFX and the Mulroney Institute place on the undergraduate experience creates space for students to engage in important and progressive work.

On campus, PGOV students also serve as assistant editors, managers, and researchers with the *Canadian Naval Review* and the *Arctic Operational Histories*, both of which are published by the Mulroney Institute. Other PGOV students are currently working as research assistants, exploring the history of Canada-US

Coast Guard cooperation in the Arctic and polar submarine operations.

In 2021, the Mulroney Institute’s digital archive began to take shape under Dr. Anna Zuschlag, the Institute’s Program/Research Manager. The digital archive will be a “one-stop” site for primary documents related to policy decisions about such topics as Canada-US relations, free trade, and the Arctic. It will be available to students, scholars, and the general public. PGOV student Katherine Starr is the lead research assistant on the project. She spent the year conducting archival research at the intersection of governance studies and public history. The documents Katherine is gathering and organizing include speeches, memoranda, and government materials. Katherine will be joined by more student researchers in the coming year. The archive will be launched as the newest part of the Mulroney Institute’s website in 2022.



PGOV INTERNSHIPS

Bombardier Intern Scholarships in Public Policy and Governance

Created by the generous financial support of the Beaudoin family, the Bombardier scholarships are intended to provide financial support for students in the PGOV Program to gain practical work and research experience in areas related to public policy, public service, and governance. Awarded through the Mulroney Institute, student applicants are selected through a competitive process. Six interns share their summer 2021 experiences below.



MATT RUSSELL

I spent my PGOV summer internship with the Town of New Glasgow as a climate and sustainability policy analyst. I was able to study the steps municipalities around the country were taking to help curb the rate of climate change and prepare for a greener future. I created multiple green-focused policies that have been adopted or are in the process of being adopted by New Glasgow. This internship allowed me to put the skills I learned in the PGOV Program to the test in the real world, and I believe it will prove to be very beneficial towards my future graduate studies.

NAOMI STOBART

For my internship experience, I served as chair of the StFX Students' Union Council. I acted as the union's internal bureaucrat. I managed elections, council meetings, and upheld and enforced the union's bylaws. It was an interesting experience to be on the internal side of politics, and I had many opportunities to create and implement policy changes. It was an invaluable internship, and it provided me with the opportunity to experience hands-on situations with human resources, management, and the policy process.

BENJAMIN FAIRHURST

My PGOV internship involved my position as the Vice President External Affairs for the StFX Students' Union. I was the representative for StFX students at the municipal, provincial, and federal levels of government. My internship was multifaceted, allowing me to build different policies but also to run youth voter mobilization campaigns and advocate directly to different ministers. Overall, it was an incredibly rewarding position, and I hope other PGOV interns get to follow in a similar direction.

SYDNEY CHAMBERS

It was an incredible privilege to spend my summer doing research with the Atlantic Policy Congress of First Nations Chiefs Secretariat (APC), an Indigenous policy advocacy organization. I interned with the Fisheries and Integrated Resources team and conducted research on the treaty rights-based Mi'kmaq moderate livelihood fisheries. We spoke to knowledge holders about the creation of community-livelihood fisheries plans. The knowledge I gathered over the summer will contribute to the APC's ability to further support Indigenous communities in the Atlantic region. I learned much over the summer about Indigenous policy advocacy – and about myself. I am truly grateful for being given the opportunity to participate in this internship experience.

CHLOE WALKER

I completed my PGOV internship at the Mi'kmaw Native Friendship Centre (MNFC) in K'jipuktuk/Halifax. My research assessed the perceptions of reconciliation held by staff at the Friendship Centre and their cross-sector partners in the public, not-for-profit, and private sectors. My project was rooted in the MNFC's "Everyone Everyday/Wije'winen" project, a community reconciliation and capacity-building initiative that aims to facilitate the legitimacy of urban Indigenous self-governance in K'jipuktuk/Halifax through relationship-building at the neighbourhood level. In an era of reconciliatory action, I feel both privileged and humbled to have worked with an Indigenous organization as a non-Indigenous person.

MATTHEW STEPIEN

This past summer, I completed my research internship at the North American Arctic Defense Security Network (NAADSN). NAADSN is a Trent University-based think tank focused on the role of the Canadian Armed Forces and Department of National Defence in the Arctic; NORAD modernization and North American continental defence; and the changing nature of major powers in global strategic competition. I conducted research and wrote a policy primer on China and its involvement in the Arctic states' English language media, in addition to identifying China's Arctic policy objectives from Chinese domestic English language state media.





SCHOLARSHIPS & BURSARIES FOR FUTURE LEADERS

When Prime Minister Mulroney began his efforts to raise funds for Mulroney Hall and the Brian Mulroney Institute of Government, he was determined that there be ample support for not just bricks and mortar but also scholarships and bursaries. The Prime Minister has spoken candidly about his family's modest roots – and about the work ethic imbued in him by his father, Benedict – and pledged to give students the opportunity of a university education.

The Mulroney Institute is honoured to announce the creation of the Samuel Wakim, QC Academic Scholarship. Prime Minister Mulroney and Mr. Wakim have been lifelong friends since their days at StFX.

With your support, the Institute's PGOV Program is able to leverage robust financial support to attract the finest students from across Canada and around the world.

In the 2022–23 academic year, these are the available scholarships (awarded based on academic merit) and bursaries (awarded based on financial need):

NAMED SCHOLARSHIPS AND BURSARIES	PER STUDENT PER YEAR
The Right Honourable Brian Mulroney Scholarships 2 PER YEAR	\$15,000
The Sobey Entrance Scholarships 2 PER YEAR	\$10,000
Irving Family Scholarships 3 PER YEAR	\$5,000
Mila Mulroney Scholarship for African Nova Scotian Students 3 PER YEAR	\$4,000
The Weston Family Scholarship for International Exchange 6-8 PER YEAR	\$6,000
Joyce Family Bursaries 25 PER YEAR	\$3,000
Samuel Wakim, QC Academic Scholarship 1 PER YEAR	\$1,750
RBC Foundation Research Internships 8 PER YEAR	\$6,250
Joseph Armand Bombardier Student Internships 6 PER YEAR	\$6,000
Dahdaleh Scholarship for Indigenous Students 4 PER YEAR	\$4,000
Eldee Foundation – UN Service Learning Bursary 4 PER YEAR	\$4,000
Michael Mulroney Scholarship 1 PER YEAR	\$1,750
Sister Peggy Butts Bursary 1 PER YEAR	\$1,750
Thomas O'Shea Scholarship 1 PER YEAR	\$1,750
Bogdanka Pivnički Scholarship 1 PER YEAR	\$1,750
Guy R. Savard Bursary 1 PER 4 YEARS	\$12,500
Scotiabank Entrance Scholarship 1 PER YEAR	\$4,000

SCHOLARSHIP RECIPIENTS

Hannah Fraser and Rory Jakubec, recipients of the Right Honourable Brian Mulroney Scholarship, share their journeys from high school to the PGOV Program.

“Being a recipient of the Right Honourable Brian Mulroney Scholarship is much more to me than financial aid. I know I’ve always devoted my time to improving myself, and the Right Honourable Brian Mulroney Scholarship encapsulates that feeling of achieving what you have worked so hard for.”

– Hannah Fraser



HANNAH FRASER

Toronto’s Hannah Fraser is always working towards the best version of herself, as a student in the PGOV Program and as a member of the X-Women Cross Country team.

Hannah sees being a recipient of the 2021 Right Honourable Brian Mulroney Scholarship as an opportunity to continue to develop her leadership skills and to instill confidence in herself and in her abilities. At Father John Redmond Catholic Secondary School, Hannah was an executive member of the school’s leadership program and was a member of the cross country and track teams for three consecutive years – all while completing advanced placement courses and maintaining honour roll status.

The scholarship represents the many hours spent pushing towards being the best version of herself. Hannah believes that the scholarship has opened many doors in terms of her education, including helping to alleviate financial burdens. Above all, it has inspired a sense of confidence and motivation to continue her path towards a successful academic future.

Choosing a university during the COVID-19 pandemic was difficult. Hannah spoke with current students and alumni who talked about the supportive community, the approachable professors, and school pride. She decided that the PGOV Program’s range of interesting career avenues and courses were perfect for her. “I have always been into politics and debates at the dinner table, so a course that not only educates but encourages informed debate and analysis is perfect. Additionally, prior to my decision to go to X, I had a Zoom meeting with [PGOV professor] Peter Kikkert, who kindly answered all my questions about the program and learning environment.”

Living far from home for the first time seemed scary. Through new friendships and experiences, such as watching her team win the Atlantic University Sport championship, Hannah says she is where she’s supposed to be. “My StFX experience has been nothing but positive and has bettered me as a person, student, and athlete.”



RORY JAKUBEC

Volunteering and contributing to her community are Rory Jakubec’s passion.

The Sa-Hali Secondary School graduate has already left a mark on her hometown of Kamloops, BC, where she’s been involved in the arts and has shown a love for volunteering. She was a Kamloops Ambassador (2019–21), a training and mentorship society for young women, for several years, and has served with the Girl Guides for 12 years.

Rory sees receiving the 2021 Right Honourable Brian Mulroney Scholarship as recognition of the effort she put in during high school. The scholarship will allow her to continue volunteering and to get involved in campus activities.

Rory says that while researching universities, she was impressed by StFX’s personal touches and efforts for prospective students. “I knew that by coming to StFX I would not be just another name on a list but would have the opportunity to make connections with my professors

“The opportunity represented by this scholarship means the world to me. The scholarship gave me the opportunity to come to StFX to study in a program I am interested in, and I am sure that during my time at the university, I will encounter more and more opportunities to get involved and make the most out of my time here.”

– Rory Jakubec

and other students easily.” Indeed, when she was first accepted to the PGOV Program, Irving chair and PGOV faculty member, Dr. Peter Kikkert reached out by phone and took the time to answer Rory’s questions.

She says she was drawn to PGOV because it was a program in which she would be able to build on her passion for community service and learn about making real change at the policy level.

A favourite moment so far was volunteering at the Atlantic Provinces Political Science Association Conference hosted by the Mulroney Institute. “While I enjoyed being helpful, getting to sit in on the academic presentations was the real treat.”

“The StFX community so far is something I am grateful to be a part of, and I can’t wait to see where it leads in the rest of my degree.”



EVENTS

The Mulroney Institute faced another challenging year planning events, bringing along lessons learned from the first year of the COVID-19 pandemic. The Institute moved forward with in-person events following strict public health protocols. All the Institute's 2021 events were streamed online to continue the Institute's goal to connect with the StFX community and the world at large.

On 5 October, the Institute presented "Canada and COVID: Exploring Our National Response," a panel discussion, in Mulroney Hall's Barrick Auditorium. Mulroney Fellows Dr. Katie Aubrecht and Dr. Douglas Brown, Irving Chair Dr. Peter Kikkert, and special guest Andrew Pateman from Canadian Blood Services tackled questions about the Canadian response to the ongoing COVID-19 pandemic. Moderated by Dr. Bailey Gerrits, the panel discussed how the pandemic, which is one of the defining events of our time, has impacted multiple spheres of Canadian life, from public health and emergency preparedness to politics and federal-provincial relations.

The Institute welcomed former Liberal Opposition Critic on the Status of Women Mary Clancy on 28 October. Ms. Clancy spoke about her 10 years as a Member of Parliament for Halifax. Her time in government gave her a front row seat to the tumult of abortion politics and policy in the 1980s and 1990s. Ms. Clancy shared her experiences as a member on the legislative committee that discussed the government at the time's legislative attempts to regulate and re-criminalize abortion. The talk was co-sponsored by the PGOV Program, the Political Science Department, and Women's and Gender Studies. During her time at StFX, Ms. Clancy also spoke in Dr. Gerrits' PGOV course, giving students the opportunity to interact with a policymaker with an insider's view of working in the House of Commons during a pivotal era in Canadian politics.

As part of the Fellows Lecture series, Mulroney Institute Fellow, Canada Research Chair, and StFX Professor of Sociology Dr. Katie Aubrecht spoke in November about the status of long-term care in Canada, focusing on policy contradictions and service gaps that impact the sector's clients and drawing connections to current

COVID-19 recovery plans. Also in November, Fellow Dr. David Young, StFX Professor in the Faculty of Education, discussed how the federal government's policy of multiculturalism emerged as a point of contention and basis for legal Charter challenges emanating from provincial education systems.

In 2021, Mulroney Hall was the site of many campus and community events. The state-of-the art building has become a community space, hosting conferences and special events. On 30 September, the Joyce Atrium welcomed several hundred campus and community members – many showing their solidarity by dressing in orange – who came together to bear witness and listen to local Mi'kmaq partners in commemoration of Canada's first National Day for Truth and Reconciliation.

In October, Mulroney Hall greeted participants of the Atlantic Provinces Political Science Association's (APPSA) annual conference. Postponed from 2020, the regional conference took place simultaneously in-person and online. The Mulroney Institute sponsored APPSA's welcome reception, with the Institute's Director, Dr. Donald Abelson, and Program/Research Manager, Dr. Anna Zuschlag, giving the conference's opening remarks. The Institute also sponsored APPSA's keynote event, a luncheon panel with esteemed guests: The Hon. Scott Brison, PC; Nova Scotia New Democratic Party MLA Claudia Chender; Senator Mary Coyle; and The Hon. Peter MacKay, PC. The panel, chaired by Fellow Dr. James Bickerton, weighed in on how Atlantic Canada can best prepare for the challenges it will face in a post-pandemic world. The panel discussion was followed by a lively Q&A session with conference attendees, including many students.



STAFF



CINDY MACKENZIE

Cindy MacKenzie is the spokesperson and Manager of Media Relations for StFX, overseeing external and internal media and stakeholder messaging. Previously the communications advisor to the Honourable Peter MacKay during his time as the Minister of Foreign Affairs and National Defence, Ms. MacKenzie has provided communications advice and support across Canada for funding announcements and for federal and provincial meetings. She has also participated in high-level foreign affairs and defence meetings with the US and Pakistani governments.

ANNA ZUSCHLAG, PhD

Anna Zuschlag, PhD, is the Mulroney Institute's Program/Research Manager. She is the managing editor of the Mulroney Institute's publications, including the Mulroney Papers on Public Policy and Governance. She organizes the Institute's special events, Distinguished Speakers Series, and Fellows lectures. She is overseeing the ongoing development of the Institute's digital policy archive and is the Institute's liaison with student groups such as the PGOV Student Society and Her House. Dr. Zuschlag's future projects include developing the Institute's podcast capabilities and partnering with faculty to explore the launch of a student journal. Dr. Zuschlag holds a PhD in American History from Western University. Her work focuses on the representation of draft resistance and masculinity in popular culture during the Vietnam War and Reagan eras.

